Turkish Equities / Gaming & Hotels / Visit Notes

# Net Holding

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### **NOT RATED**

Current price: TRY2.03

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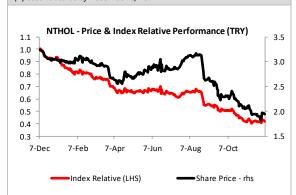
### **Visit Notes**

Net Holding held an analyst meeting on-site at its hotel & casino, Merit Royal in Northern Cyprus. Below are key take-aways from our discussions with the management.

- Net Holding is targeting transformation & increased transparency: The aim is to transform the company from a tourism player into a regional leading gaming operator. This process was started with new professional management brought in 2007. This transformation includes potential expansion in any form of licensed gaming and lottery in the regions of interest, i.e. Turkey, Northern Cyprus, the Balkans, Southeast Europe and the Middle East & North Africa. Most of the work related to increased transparency has been completed with the merger of Net Turizm into Net Holding this year. There are some unlisted minor companies expected to be merged that will mostly complete the transparency process.
- Main gaming operator in Northern Cyprus: Through the Merit brand, Net Holding owns 6 hotels and 5 casinos in Northern Cyprus with c.45% market share in casino revenues in N. Cyprus. About 80%-85% of revenues and EBITDA of Net Holding are generated from the Northern Cyprus operations. Gaming hotels have come to dominate the economy of Northern Cyprus accounting for c.65% of GDP. Net Holding owns a 6<sup>th</sup> unused gaming license that points to potential for future growth. There is an important barrier to entry into the gaming and hotel industry in N. Cyprus; a 5-star hotel with top-of-the-line amenities are required before a new gaming license is granted.
- Presence in the surrounding geography. Net Holding has expanded with the Merit brand name opening casinos with local partners' hotels in Croatia (2) and Montenegro (3) with two to be opened in 2018 in Bulgaria (in February or March) and in Macedonia (some time in 1H18).
- Real estate revaluation: Real estate assets on Net Holding's balance sheet are booked at expertise values published in 2015 at TRY2,035mn (US\$615.2mn). A new expertise valuation has been conducted the results of which are expected to be publicly announced soon. It is expected the real estate assets will be subject to a revaluation boosting the value of these assets.
- Share buy-back program: Management recently re-introduced its share buy-back program with own shares (Treasury shares) reaching 30% stake. The company announced it intends to hold on to these shares until January 1, 2019. After then, they may sell the shares to institutional investors and/or retire them.

Stock Data				
Ticker (Reuters, Bloomberg)	NTHOL.IS, NTHOL TI			
Market Cap. (TRYmn)	1,145			
Number of Shares (mn)	563.9			
Free Float	42%			
Daily Avg. Vol. (3M, TRYmn)	6.4			
Net Debt (2017/09, TRYmn)	114			
BIST-100 Index (TRY)	105,268			

(\*) Stock data as of December 6, 2017



Stock Performance					
	1 W.	1M.	3M.	1Y.	
TRY	11.5%	-1.9%	-24.1%	-37.2%	
Index Rel.	8.4%	6.3%	-21.0%	-55.0%	

Summary Figures						
	2015		9M16*	2016	9M17*	
Net Sales	403		421	472	595	
EBITDA	97		86	119	153	
EBITDA marg.	24.1%		20.4%	30.8%	25.7%	
Net Profit	66		77	-24	-9	
EV/Sales	3.1		2.7	2.4	1.6	
EV/EBITDA	12.8		13.2	9.5	6.4	
P/E	18.8		14.7	n.m.	n.m.	
* Trailing 12-month figures						

Shareholding Structure	
Tibuk Family	29.7%
Net Holding (Treasury Shares)	28.8%
Free Float	41.5%

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### Net Holding medium term guidance:

Net Holding Forecasts (US\$mn)							
	2015	9M16	2016	9M17	2017F	2018F	2019F
Revenues	148	104	156	119	195	227	245
YoY Chg			5%	14%	25%	16%	8%
EBITDA	23	18	39	24	60	81	94
EBITDA Margin	15.4%	17.1%	25.2%	20.1%	30.8%	35.7%	38.4%
Cyprus					62	67	70
Balkans					10	28	38
Holding & Others					-12	-13	-14
Source: Company data							

Net Holding Management provided medium term guidance (up to 2019) with a breakdown of EBITDA according to region. The Management expects a strong 4Q17 with seasonality as top-line is expected to rise from US\$119mn in 9M17 to US\$195mn for full year 2017 pointing to 25% YoY growth. The 2017 EBITDA margin is guided by the Management to be 30.8% up from 25.2% in 2016.

With the introduction of new casinos in Macedonia and Bulgaria, EBITDA from the Balkans is expected to rise from US\$10mn in 2017 to US\$28mn in 2018. Management sees organic growth raising total EBITDA from US\$81mn in 2018 to US\$94mn in 2019.

According to Management's guided figures, 2017F EV/EBITDA is 4.3x at current trading and falls to 3.7x on 2018 EBITDA.

Competitive advantages: 1) Gaming is relatively insulated from economic fluctuations. Despite the tumult of the post July 15 period in 2016, Net Holding grew casino & hotel EBITDA from US\$50mn in 2015 to US\$52mn in 2016. 2) Revenues are protected from potential local currency weakness. Live gaming, where the majority of revenues are generated, are in FX while slot machines generate local currency revenues. At the consolidated level, 77% of revenues are from hard currency, 23% from local currency. 3) With its network of 10 casinos across the region, the company has the largest number of slot machines currently at 4,390. These are connected online and generate a mega-jackpot of around TRY1mn - TRY2mn that is paid out, on average, once every three months. This is an added attraction that is not available at competing casinos. 5) Marketing activities are emphasized. The Company has marketing offices (consisting of low opex units) in several locations including Moscow, St. Petersburg, Kiev, Lviv, etc. All the Merit locations feature screens and posters advertising all of their locations. 6) Player registration card: Merit casinos require all people to register issuing them cards before allowing gaming activities. These cards collect points as people play that can be used for discounts on goods and services across all Merit hotels and casinos. The card provides a loyalty program for the company providing it with a customer database that has reached 700k.

**Foreign owned shares.** Pine River Asset Management accumulated a 28.8% stake in Net Holding before it liquidated its flagship fund. Consequently, it was announced on October 12<sup>th</sup> that the fund had sold off Net Holding shares that reduced its stake to 16.7%. This sell-off led to underperformance in the shares.

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